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## **The Flying Leatherneck Aviation Museum Continues to Make Headlines!**

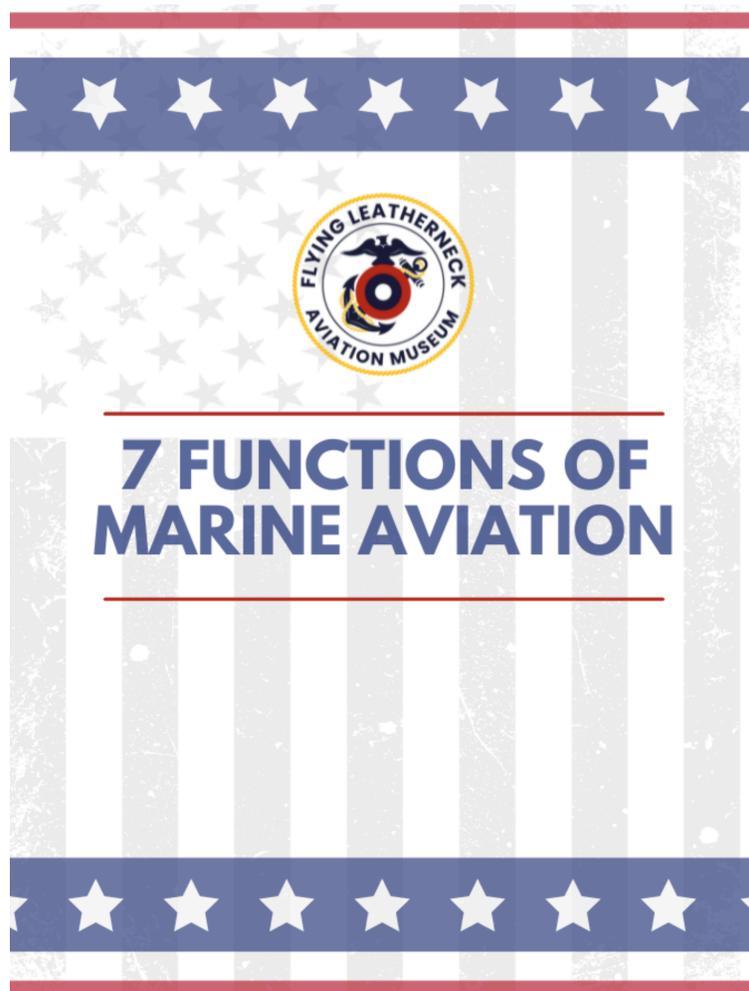


highlighting our mission, growth, and community impact. This article recognizes the museum's dedication to preserving Marine Corps aviation history while creating hands-on educational opportunities for students and families. From aircraft restoration projects to innovative exhibits under development, these stories showcase the important role FLAM plays in honoring service and inspiring future generations.

[READ THE FULL ARTICLE HERE!](#)

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## Spotlight on the Seven Functions of Marine Aviation



as, arguably, as the greatest fighting force in the history of mankind. The 250 years of strict adherence to the core values of Honor, Courage, and Commitment are the foundation of the Corps storied existence. Strict adherence to discipline, uncompromising excellence, and devotion to purpose set the Marine Corps apart from other military organizations. Unique among all the U.S. military services that operate aircraft, Marine Aviation's focus is on supporting the Marine rifleman on the ground. Doctrinally, Marine Aviation accomplishes that supremely important mission by adhering to the Seven Functions of Marine Aviation. Certainly, in the joint warfighting environment that characterizes the Department of Defense's approach to conducting operations within the context of modern warfare, Marine Aviation assets have and will continue to find themselves providing support to the Marine Air Ground Task Force (MAGTF) as well as the Joint Force command structure globally. However, the primary focus of Marine Aviation remains on providing the Marine on the ground the aviation support needed to ensure victory.

The following is a brief synopsis of the **Seven Functions of Marine Aviation** and will be featured as the cornerstone of the focus and exhibits within the Flying Leatherneck Aviation Museum:

1. **Anti-Air Warfare (AAW)** entails those actions taken to destroy or reduce the enemy air and missile threats to an acceptable level, ensuring air superiority for the mission.
2. **Offensive Air Support (OAS)** are those air actions taken against enemy targets. These actions are further categorized as Close Air Support (CAS) and Deep Air Support (DAS) and are focused on destroying, neutralizing, and/or delaying enemy forces.
3. **Assault Support (AS)** is the organized movement of personnel, equipment and/or supplies to and from the areas of operation (AOR).
4. **Electronic Warfare (EW)** is the use of the electronic spectrum to detect, deceive, disrupt, or destroy the enemy forces.
5. **Aerial Reconnaissance (AR)** is the collection of intelligence through aerial observation and surveillance to support operations.
6. **Control of Aircraft and Missiles** is the integration of the other Functions to provide command and control (C2) over Marine (and joint) aviation assets, utilizing the Marine Corps Air Command and Control System (MACCS)

the Seventh Function of Marine Aviation as outlined in the 2007 Marine Aviation Plan (AVPLAN). AGS is considered the foundation that allows the other Functions of Marine Aviation to operate, providing an expeditionary capability necessary to conduct operations in diverse environments including expeditionary bases. Some of the key AGS activities include but are not limited to Forward Arming and Refueling (FARP) operations, airbase ground defense, airfield damage repair, and aircraft salvage and recovery. The requirement to conduct dispersed operations was a driving force behind the addition of AGS as the Seventh Function of Marine Aviation.

Beginning with this edition of the Newsletter, we will be highlighting one of the Seven Functions of Marine Aviation each month, examining how each Function continues to shape the success of Marine Aviation. We will directly associate the various types of aircraft and ground support systems affiliated with each of the Functions and highlight the Museum's on-hand aircraft with each of the Seven Functions, as applicable. We invite you to follow along as we explore how these interconnected Functions continue to support the Marine Corps' proud tradition of readiness, resilience, and innovation.

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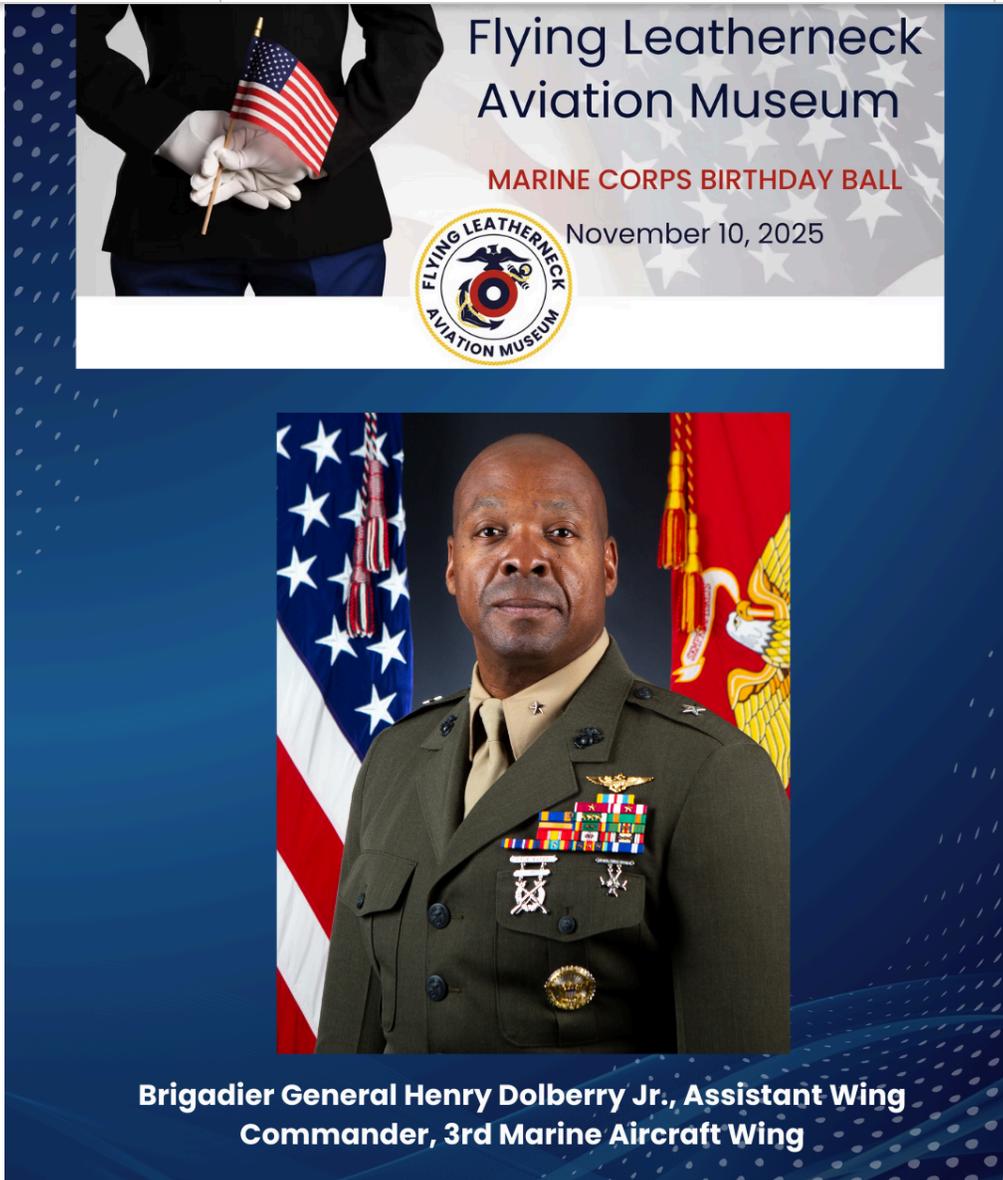
## 250th Marine Corps Birthday Ball - November 10th

On **November 10, 2025**, the Flying Leatherneck Aviation Museum will proudly host its **250th Marine Corps Birthday Ball** at the Lyon Air Museum in Costa Mesa. This black-tie event will welcome 300 guests for an unforgettable evening steeped in Marine Corps tradition, including the formal ceremony, the iconic cake-cutting, and the honoring of our Corps' proud legacy.

We are especially honored to announce our **Guest of Honor: Brigadier General Henry Dolberry Jr.**, Assistant Wing Commander, 3rd Marine Aircraft Wing. Brig. Gen. Dolberry commissioned into the Marine Corps in 1997 and has since built a distinguished career as both a manpower officer and naval aviator. He has deployed in support of Operation Iraqi Freedom and Operation Enduring Freedom, commanded Marine Corps Air Station Futenma, and served in key leadership

A decorated leader, Brig. Gen. Dolberry's awards include the Defense Superior Service Medal, the Legion of Merit (2nd award), and the Air Medal (10 strike flights), among many others. He also brings a depth of academic achievement, having graduated from the Marine Corps War College, the Senior Planners Course, and the Harvard Business School's Executive Education, Advanced Management Program.

While this event will not open to the public until late September, we are proud to share this exciting update with our members and supporters. The 250th Marine Corps Birthday Ball promises to be a remarkable evening honoring the legacy of the Corps, and we look forward to celebrating this historic milestone together.



**Flying Leatherneck  
Aviation Museum**

**MARINE CORPS BIRTHDAY BALL**

November 10, 2025

**Brigadier General Henry Dolberry Jr., Assistant Wing  
Commander, 3rd Marine Aircraft Wing**

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## **Greater Irvine Chamber of Commerce Hosted at the Hangar**

The Flying Leatherneck Aviation Museum was proud to host the Greater Irvine Chamber of Commerce's quarterly networking meeting, welcoming nearly 180 chamber members and business leaders from across Orange County. Chamber officials noted that this was one of the most well-attended gatherings in recent memory. In addition to prominent local business figures, the event was honored by the presence of City of Irvine representatives, including Council Member James Mai. Brigadier General Michael Aguilar opened the program with inspiring remarks, setting the tone for a dynamic evening of connections and collaboration. Several members of the FLAM Board were on

from engaged chamber guests.

# GREATER IRVINE CHAMBER MEETING



[VIEW MORE PICTURES FROM THE EVENT HERE](#)

WELCOME OUR NEW MUSEUM LIBRARIAN

## Katherine Garcia!



**MUSEUM  
LIBRARIAN  
KATHERINE GARCIA**



The Flying Leatherneck Aviation Museum is proud to welcome **Katherine Garcia** as our new Museum Librarian. Katherine holds a **B.A. in History from Cal Poly Pomona** and an **M.A. in History with a concentration in Public History from Cal State Fullerton**, where she wrote her thesis on the cultural history of Chicano murals in Boyle Heights.

Her experience includes work with the **March Field Air Museum**, where she digitized archives, organized military history collections, and developed a passion for preserving stories of service. She also worked as a school librarian, gaining valuable experience in organization and public access.

At FLAM, Katherine is leading the effort to organize and preserve our extensive collection of books, photos, and maps while preparing to open our research library to the public. She shared, *"It's really special that I get to help tell the story of Marines in Aviation. I've dreamed of working in a museum since I was a kid, and I couldn't ask for anything better."*

We are excited for Katherine's expertise and passion to help shape the future of our museum library.

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## **Board Member Spotlight: Colonel Alice Marshall, USMC (Ret.)**



## BOARD MEMBER SPOTLIGHT



Board Member Colonel Alice Marshall, USMC (Ret.) with husband Colonel Norman "Animal" Marshall, USMC (Ret.)

This month, we are proud to highlight one of our dedicated board members, **Colonel Alice Marshall, USMC (Ret.)**. Alice retired from the Marine Corps on August 1, 1992, after a distinguished career that included tours with MCRD San Diego, MCAS (H) Futenma, Third Aircraft Wing, First Marine Division, Third Force Services Group, First Marine Amphibious Forces, and MCAS El Toro.

Following her retirement, Alice remained deeply connected to preserving Marine Corps history. She joined the Board of the MCAS El Toro Historical Society in 1992 and served as Secretary/Treasurer until 1997. Thirty years later, she brought her leadership and expertise to the Flying Leatherneck Historical Foundation, where she continues to serve as Treasurer. In addition, she plays a vital role as a member of both the Finance Committee and the November 10th Birthday Committee.

husband, Colonel Herman "Animal" Marshall, and she lives together, they enjoy traveling, playing golf, and spending cherished time with their family—including seven grandchildren and one great-grandchild.

We are grateful for Alice's service, both to the Marine Corps and to the Flying Leatherneck Aviation Museum. Her dedication, leadership, and spirit continue to inspire us all.



## Do you have a special connection to a Marine Aircraft? Your support can help!

Each of our aircraft has a rich history and a story to tell. By supporting our restoration efforts, you contribute to preserving these flying legends for future generations. Your donation helps cover the costs of materials, labor, and expertise required to bring these historic aircraft back to their former glory.

Your support ensures that these iconic aircraft's legacy lives on. Together, we can honor the past and inspire the future.

Click below to search our inventory of 34 aircraft and make your donation for restoration today!

[CHECK OUT THE AIRCRAFT AVAILABLE FOR SUPPORT](#)

## Have you Become a Member Yet?

As we approach our grand opening in 2027, we invite you to join our Membership program. This exclusive group of supporters will play a crucial role in shaping the future of the museum and preserving the storied legacy of Marine Corps aviation. Get exclusive access, discounts and more!



[LEARN MORE](#)

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## You Won't Want to Miss....

Each month you'll discover the latest milestones we've achieved, meet some of the dedicated individuals making this vision a reality, and get a glimpse of what to expect when we open our doors. Your support and enthusiasm fuel our journey, and we can't wait to share more with you each step of the way.

Thank you for being a valued part of our community. Stay tuned for exciting news and exclusive previews!





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